

Message Text

CONFIDENTIAL

PAGE 01 NATO 05483 162037Z
ACTION EUR-12

INFO OCT-01 ISO-00 CIAE-00 PM-04 INR-07 L-03 ACDA-07
NSAE-00 PA-01 SS-15 PRS-01 SP-02 USIA-06 TRSE-00
/059 W

-----170517Z 099182 /14

R 162025Z JUN 77
FM USMISSION NATO
TO SECSTATE WASHDC 4268
SECDEF WASHDC
INFO JCS WASHDC
USNMR SHAPE BE
USCINCEUR VAIHINGEN GER

C O N F I D E N T I A L NATO 05483

SECDEF FOR OASD ISA AND MRA&L (CUFFE; JCS FOR J-4
(LTG CASEY)

E.O. 11652: GDS
TAGS: MARR NATO
SUBJECT: REPORT - AN ASSESSMENT OF THE LOGISTIC COMMAND
MANAGEMENT STRUCTURE AND POSTURE OF ACE-SHAPE-NATO
SUMMARY: MESSAGE PROVIDES COMMENTS ON "AN ASSESSMENT OF THE
LOGISTIC COMMAND MANAGEMENT STRUCTURES AND POSTURE OF
ACE-SHAPE-NATO". THE NATO PURPOSE OF THIS STUDY, INDICATED
BY THE TITLE, HAS BEEN ECLIPSED BY AN UNWARRANTED FOCUS ON
THE UNITED STATES. SUCH STATEMENTS AS THE "UNITED STATES'
(AND OTHER MEMBER NATIONS) SUPPORT IS NEEDED AT NATO HEAD-
QUARTERS..." ARE NOT APPROPRIATE FOR A NATO RELEASABLE
DOCUMENT. SPECIFIC COMMENTS FOLLOW. ACTION RECOMMENDED:
EDIT THE DOCUMENT TO EXPRESS THE COOPERATIVE EFFORT RE-
QUIRED, AND IMPORTANT ROLE THAT ALL NATO NATIONS MUST PLAY
TO IMPROVE THE NATO LOGISTICS POSTURE, AND INCIDENTALLY
THEIR OWN, BEFORE RELEASING TO NATO. END SUMMARY.

THE FOLLOWING COMMENTS ARE KEYED TO PAGE AND PARAGRAPH OF
CONFIDENTIAL

CONFIDENTIAL

PAGE 02 NATO 05483 162037Z

THE FINAL REPORT DATED MAY 1977.

1. THE NUMBER OF REFERENCES TO THE UNITED STATES INDICATE
THAT THE STUDY WAS DESIGNED FOR US AUDIENCES AND IMPLEMEN-
TATION. THE FOLLOWING PAGES CONTAIN PARTICULARLY VALID
EXAMPLES OF SUCH REFERENCES - VI (INTRODUCTION), II-11,
III-3, III-5, III-8, III-10, III-11, III-13, III-16,

III-46, V-3, V-7(5) & (6), V-12(29).

2. PAGE II-8, LAST PARAGRAPH. THE STATEMENT THAT "THE FIRST SEVEN DAYS OF SUPPLY (OF THE 30-DAY NATO STOCKAGE OBJECTIVE) IS CONSIDERED TO BE NATO-COMMITTED INVENTORY" IS MISLEADING. IN ACCORDANCE WITH ACE DIRECTIVE 85-2, THERE ARE LIMITS AND CONDITIONS WHICH MUST BE APPLIED TO THIS STATEMENT. THERE MUST BE AN OPERATIONAL CONTINGENCY IN A LIMITED AREA DURING COMBAT OPERATIONS. AUTHORITY FOR REALLOCATION INVOLVING MOVEMENT ACROSS A NATIONAL BOUNDARY OR A CHANGE IN NATIONAL CONTROL IS SUBJECT, UNDER CURRENT AGREEMENTS, TO PRIOR NEGOTIATIONS.

3. PAGE III-15. THE PARAGRAPHS PERTAINING TO "CONSUMER LOGISTICS" AND THE ROLE OF THE "SENIOR NATIONAL MILITARY LOGISTICIANS" ARE NOT ACCURATE AND HAVE BEEN OVERTAKEN BY AC/300-D/2 DATED 8 JUNE 1977 (USNATO 4660, DTG 031724ZJUN77).

4. PAGE III-16, PARAGRAPH 2. THIS PARAGRAPH FOCUSES ON US PERSONNEL ASSIGNMENT POLICIES AND IMPLIES THAT ANYONE WITH LONGEVITY IN NATO IS INEFFECTIVE. IT SHOULD BE REWORDED TO AVOID DETRACTING FROM THE EFFECTIVENESS OF EFFICIENT US OR INTERNATIONAL PERSONNEL.

5. PAGE III-20, LAST PARAGRAPH. RESULTS OF THE SHAPE STUDY "A REVIEW OF NATO CIVIL WARTIME AGENCIES" WAS FORWARDED TO THE MILITARY COMMITTEE ON 12 JANUARY 1977.
CONFIDENTIAL

CONFIDENTIAL

PAGE 03 NATO 05483 162037Z

6. PAGE III-20, PARAGRAPH 2. ACCORDING TO THE "CHARTER FOR THE NATO CIVIL WARTIME AGENCIES (NCWAS)", THEIR MISSION IS TO FUNCTION IN TIME OF WAR OR WHEN WAR APPEARS IMMINENT. A FULL CRISIS ROLE FOR THE NCWAS WILL NOT BE ADOPTED UNTIL THE "RAPID REINFORCEMENT CONCEPT" IS FORMALLY APPROVED BY THE NORTH ATLANTIC COUNCIL.

7. PAGE III-21, PARAGRAPH 2. THE STATEMENT THAT "NATO COMMITTEES, INCLUDING SCEPC AND ITS NCWAS, DO NOT CONTROL ANY RESOURCES" IS NOT CORRECT. ONE NCWA, THE DEFENSE SHIPPING AUTHORITY, CONTROLS ALL SHIPS OF THE ALLIANCE IN THE NATO SHIPPING POOL. IN ADDITION, WHEN THE CENTRAL EUROPEAN WAGON POOL BECOMES OPERATIONAL, NATO WILL GAIN CONTROL OVER THE RAILROAD WAGONS.

8. PAGE III-26, LAST PARAGRAPH. ALTHOUGH THE PLANNING BOARD FOR EUROPEAN INLAND SURFACE TRANSPORT (PBEIST) USED OUTDATED INFORMATION IN ITS BENELUX LOC STUDY, THIS WAS

THE ONLY DATA MADE AVAILABLE TO THEM. US REPS IN THE MOST
RECENT PBEIST MEETING INSISTED THAT STUDIES SHOULD GO
FORWARD WITHOUT AWAITING PERFECT, VERIFIED DATA IN ORDER
TO AVOID DELAY (SEE USNATO 5203, DTG 130934ZJUN77).
THEREFORE, REFERENCE TO PBEIST SHOULD BE DELETED AND A
GENERAL STATEMENT SUBSTITUTED. STREATOR

CONFIDENTIAL

NNN

Message Attributes

Automatic Decaptioning: X
Capture Date: 01-Jan-1994 12:00:00 am
Channel Indicators: n/a
Current Classification: UNCLASSIFIED
Concepts: n/a
Control Number: n/a
Copy: SINGLE
Sent Date: 16-Jun-1977 12:00:00 am
Decaption Date: 01-Jan-1960 12:00:00 am
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 22 May 2009
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1977NATO05483
Document Source: CORE
Document Unique ID: 00
Drafter: n/a
Enclosure: n/a
Executive Order: RR
Errors: N/A
Expiration:
Film Number: n/a
Format: TEL
From: NATO
Handling Restrictions: n/a
Image Path:
ISecure: 1
Legacy Key: link1977/newtext/t19770647/aaaabpkr.tel
Line Count: 122
Litigation Code IDs:
Litigation Codes:
Litigation History:
Locator: TEXT ON-LINE
Message ID: 9115fc7a-c288-dd11-92da-001cc4696bcc
Office: ACTION EUR
Original Classification: CONFIDENTIAL
Original Handling Restrictions: n/a
Original Previous Classification: n/a
Original Previous Handling Restrictions: n/a
Page Count: 3
Previous Channel Indicators: n/a
Previous Classification: CONFIDENTIAL
Previous Handling Restrictions: n/a
Reference: n/a
Retention: 0
Review Action: RELEASED, APPROVED
Review Content Flags:
Review Date: 12-Oct-2004 12:00:00 am
Review Event:
Review Exemptions: n/a
Review Media Identifier:
Review Release Date: n/a
Review Release Event: n/a
Review Transfer Date:
Review Withdrawn Fields: n/a
SAS ID: 2118487
Secure: OPEN
Status: NATIVE
Subject: REPORT - AN ASSESSMENT OF THE LOGISTIC COMMAND MANAGEMENT STRUCTURE AND POSTURE OF ACE-SHAPE-NATO
SUMMARY: MESSAGE PROVIDES COMMENTS ON "AN ASSESSME NT OF THE
TAGS: MARR, NATO
To: SECSTATE WASHDC WASHDC MULTIPLE
Type: TE
vdkgvkey: odb://SAS/SAS.dbo.SAS_Docs/9115fc7a-c288-dd11-92da-001cc4696bcc
Review Markings:
Margaret P. Grafeld
Declassified/Released
US Department of State
EO Systematic Review
22 May 2009
Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 22 May 2009